



IAMGOLD[®]

C O R P O R A T I O N

CORPORATE PRESENTATION

Mining Forum Europe 2025

Cautionary Statement

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

All information included or incorporated by reference in this presentation, including any information as to the Company's vision, strategy, future financial or operating performance and other statements that express management's expectations or estimates of future performance or impact, including statements in respect of the prospects and/or development of the Company's projects, other than statements of historical fact, constitutes forward-looking information or forward-looking statements within the meaning of applicable securities laws (collectively referred to herein as "forward-looking statements") and such forward-looking statements are based on expectations, estimates and projections as of the date of this presentation. Forward-looking statements are generally identifiable by the use of words such as "may", "will", "should", "would", "could", "continue", "expect", "budget", "aim", "can", "focus", "forecast", "anticipate", "estimate", "maintain", "believe", "intend", "plan", "schedule", "guidance", "outlook", "potential", "seek", "targets", "cover", "strategy", "during", "ongoing", "subject to", "future", "objectives", "opportunities", "committed", "prospective", "likely", "progress", "strive", "sustain", "effort", "extend", "remain", "pursue", "predict", or "project" or the negative of these words or other variations on these words or comparable terminology.

For example, forward-looking statements in this presentation include, without limitation, those under the headings "About IAMGOLD", "Highlights", "Outlook", "Environmental, Social and Governance", "Quarterly Updates", "Financial Condition" and "Quarterly Financial Review" and include, but are not limited to, statements with respect to: the estimation of mineral reserves and mineral resources and the realization of such estimates; operational and financial performance including the Company's guidance for and actual results of production, ESG (including environmental) performance, costs and capital and other expenditures such as exploration and including depreciation expense and effective tax rate; the updated life-of-mine plan, ramp-up assumptions and other project metrics including operating costs in respect to the Côté Gold Mine; expected production of the Côté Gold Mine, expected benefits from the operational improvements and de-risking strategies implemented or to be implemented by the Company; mine development activities; the Company's capital allocation and liquidity; the composition of the Company's portfolio of assets including its operating mines, development and exploration projects; the sale of the Malian Assets; permitting timelines and the expected receipt of permits; inflation, including global inflation and inflationary pressures; global supply chain constraints; environmental verification, biodiversity and social development projects; plans, targets, proposals and strategies with respect to sustainability, including third party data on which the Company relies, and their implementation; commitments with respect to sustainability and the impact thereof, including the Company's "Zero Harm" vision; commitments with respect to greenhouse gas emissions and decarbonization initiatives (eg. interim target of achieving 30% absolute reduction in Scope 1 and 2 emissions by 2030); the development of the Company's Water Management Standard; commitments with respect to biodiversity; commitments related to social performance, including commitments in furtherance of Indigenous relations; the ability to secure alternative sources of consumables of comparable quality and on reasonable terms; workforce and contractor availability, labour costs and other labour impacts; the impacts of weather; the future price of gold and other commodities; foreign exchange rates and currency fluctuations; financial instruments; hedging strategies; impairment assessments and assets carrying values estimates; safety and security concerns in the jurisdictions in which the Company operates and the impact thereof on the Company's operational and financial performance and financial condition; and government regulation of mining operations (including the Competition Act (Canada) and the regulations associated with the fight against climate change).

The Company cautions the reader that forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by management, are inherently subject to significant business, financial, operational and other risks, uncertainties, contingencies and other factors, including those described below, which could cause actual results, performance or achievements of the Company to be materially different from results, performance or achievements expressed or implied by such forward-looking statements and, as such, undue reliance must not be placed on them. Forward-looking statements are also based on numerous material factors and assumptions, including as described in this presentation, including with respect to: the Company's present and future business strategies; operations performance within expected ranges; anticipated future production and cash flows; local and global economic conditions and the environment in which the Company will operate in the future; the price of precious metals, other minerals and key commodities; projected mineral grades; international exchanges rates; anticipated capital and operating costs; the availability and timing of required governmental and other approvals for the construction of the Company's projects.

Risks, uncertainties, contingencies and other factors that could cause actual results, performance or achievements of the Company to be materially different from results, performance or achievements expressed or implied by such forward-looking statements include, without limitation: the ability of the Company to sell the Malian Assets; the Company's business strategies and its ability to execute thereon; the ability of the Company to complete pending transactions; the development and execution of implementing strategies to meet the Company's sustainability vision and targets; security risks, including civil unrest, war or terrorism and disruptions to the Company's supply chain and transit routes as a result of such security risks, particularly in Burkina Faso and the Sahel region surrounding the Company's Essakane mine; the availability of labour and qualified contractors; the availability of key inputs for the Company's operations and disruptions in global supply chains; the volatility of the Company's securities; litigation; contests over title to properties, particularly title to undeveloped properties; mine closure and rehabilitation risks; management of certain of the Company's assets by other companies or joint venture partners; the lack of availability of insurance covering all of the risks associated with a mining company's operations; unexpected geological conditions; competition and consolidation in the mining sector; the profitability of the Company being highly dependent on the condition and results of the mining industry as a whole, and the gold mining industry in particular; changes in the global prices for gold, and commodities used in the operation of the Company's business (included, but not limited to diesel, fuel oil and electricity); legal, litigation, legislative, political or economic risks and new developments in the jurisdictions in which the Company carries on business; changes in taxes, including mining tax regimes; the failure to obtain in a timely manner from authorities key permits, authorizations or approvals necessary for transactions, exploration, development or operation, operating or technical difficulties in connection with mining or development activities, including geotechnical difficulties and major equipment failure; the inability of the Company to participate in any gold price increase above the cap in any collar transaction entered into in conjunction with certain gold sale prepayment arrangements; the availability of capital; the level of liquidity and capital resources; access to capital markets and financing; the Company's level of indebtedness; the Company's ability to satisfy covenants under its credit facilities; changes in interest rates; adverse changes in the Company's credit rating; the Company's choices in capital allocation; effectiveness of the Company's ongoing cost containment efforts; the Company's ability to execute on de-risking activities and measures to improve operations; availability of specific assets to meet contractual obligations; risks related to third-party contractors, including reduced control over aspects of the Company's operations and/or the failure and/or the effectiveness of contractors to perform; risks arising from holding derivative instruments; changes in U.S. dollar and other currency exchange rates or gold lease rates; capital and currency controls in foreign jurisdictions; assessment of carrying values for the Company's assets, including the ongoing potential for material impairment and/or write-downs of such assets; the speculative nature of exploration and development, including the risks of diminishing quantities or grades of reserves; the fact that reserves and resources, expected metallurgical recoveries, capital and operating costs are estimates which may require revision; the presence of unfavourable content in ore deposits, including clay and coarse gold; inaccuracies in life of mine plans; failure to meet operational targets; equipment malfunctions; information systems security threats and cybersecurity; laws and regulations governing the protection of the environment (including greenhouse gas emission reduction and other decarbonization requirements and the uncertainty surrounding the interpretation of omnibus Bill C-59 and the related amendments to the Competition Act (Canada)); employee relations and labour disputes; the maintenance of tailings storage facilities and the potential for a major spill or failure of the tailings facilities due to uncontrollable events, lack of reliable infrastructure, including access to roads, bridges, power sources and water supplies; physical and regulatory risks related to climate change; unpredictable weather patterns and challenging weather conditions at mine sites; disruptions from weather related events resulting in limited or no productivity such as forest fires, flooding, heavy snowfall, poor air quality, and extreme heat or cold; attraction and retention of key employees and other qualified personnel; availability and increasing costs associated with mining inputs and labour, negotiations with respect to new, reasonable collective labour agreements and/or collective bargaining agreements may not be agreed to; the ability of contractors to timely complete projects on acceptable terms; the relationship with the communities surrounding the Company's operations and projects; indigenous rights or claims; illegal mining; the potential direct or indirect operational impacts resulting from external factors, including infectious diseases, pandemics, or other public health emergencies; and the inherent risks involved in the exploration, development and mining business generally. Please see the Company's AIF or Form 40-F available on www.sedarplus.ca or www.sec.gov/edgar for a comprehensive discussion of the risks faced by the Company and which may cause actual results, performance or achievements of the Company to be materially different from results, performance or achievements expressed or implied by forward-looking statements.

Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. The Company disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise except as required by applicable law.

Overview

BUILDING A LEADING, MODERN CANADIAN-FOCUSED MULTI-ASSET PRODUCER

- **Côte Gold:** Ramping up to be one of Canada's largest mines and a model for modern mining in Canada
- **Westwood:** Quebec underground success story, generating positive cashflow with a revised technical approach to underground mining
- **Essakane:** 6th largest gold mine in West Africa, leader in the community, averaging ~ 400,000 oz per year over last 6 years
- **Exploration:** Senior-scale exploration portfolio growing Nelligan camp in Chibougamau district and Côte regional
- **Responsibility:** Industry leader with our Zero Harm[®] vision and focus on safety; empower, support and collaborate with our communities beyond compliance through engagement, respect and relationship development

2024 OPERATING & FINANCIAL

- Attributable **gold production of 667,000 ounces**
- Average **cash cost**¹ of \$1,152/oz and **AISC**¹ of \$1,716/oz
- Côte Gold **started production** on March 31st, 2024, achieved **commercial production** on August 1, 2024
- Returned to 70% interest in Côte on Nov 30, 2024³
- **Stronger balance sheet** with liquidity¹ position of **\$767.0 million**², including **\$347.5 million** in cash & equivalents
- **Building cash flow momentum**

LOOKING FORWARD

- 2025 production (attr.) of 735,000 – 820,000 ounces @ AISC of \$1,625 – \$1,800/oz
- Côte Gold to achieve nameplate of 36,000 tpd in Q4 2025
- High potential to expand Côte and increase mine life
- Generate returns through free cash flow, de-lever balance sheet, deliver value to shareholders and partners
- Exploration program to unlock key districts with long-term potential near existing infrastructure

Operations Overview

CÔTÉ GOLD Ontario, Canada (70% IMG 30% SMM ¹)	
Start-up	2024
Mine type	Open pit
Estimated mine life	~2041+
2024 Operations, 100%	199,000 oz (100%) 124,000 oz attr. \$1,032/oz CC ² \$1,602/oz AISC ²
2025 Guidance, 100%	360,000 – 400,000 oz (100%) 250,000 – 280,000 oz attr. \$950 – \$1,100/oz CC \$1,350 – \$1,500/oz AISC

WESTWOOD Quebec, Canada (100% IMG)	
Start-up	2014
Mine type	Underground/Sat. OP
Estimated mine life	~2032+
2024 Operations, 100%	134,000 oz \$1,167/oz CC \$1,702/oz AISC
2025 Guidance, 100%	125,000 – 140,000 oz \$1,175 – \$1,325/oz CC \$1,675 – \$1,825/oz AISC

ESSAKANE Burkina Faso, West Africa (90% IMG)	
Start-up	2010
Mine type	Open pit
Estimated mine life	~2028+
2024 Operations, 90%	409,000 oz \$1,179/oz CC \$1,625/oz AISC
2025 Guidance, 90%	360,000 – 400,000 oz \$1,400 – \$1,550/oz CC \$1,675 – \$1,825/oz AISC

NELLIGAN & MONSTER LAKE Quebec, Canada (100% IMG)	
Deposit type	Open pit/Sat. UG
Indicated Mineral Resources³	3.2 Moz @ 0.97 g/t
Inferred Mineral Resources³	5.7 Moz @ 1.05 g/t

- Producing
- Advanced Exploration

1. Côte Gold is owned as a 70/30 JV between IMG and Sumitomo Metal Mining Co. Ltd. and carries a 7.5% NPI royalty.
 2. CC = cash costs; AISC = All-in sustaining costs; These are non-GAAP financial measure. Refer to "Non-GAAP Financial Measures" on slide #3.
 3. Indicated and Inferred Mineral Resources are combined for Nelligan and Monster Lake. Refer to Resource Statements and notes in the Appendix

Côte & Gosselin

INVESTIGATE OPTIMIZATIONS & POTENTIAL OPERATING EFFICIENCIES

Côte design mining rate of approximately 150,000 tpd (54 Mtpa) at a strip ratio of 2:1 = an **ore mining rate of approximately 45,000 – 50,000 tpd**

Plant nameplate ore capacity is 36,000 tpd, prior to installation of 2nd secondary cone crusher

Currently experiencing higher amounts of rehandling due to multi-grade stockpiles

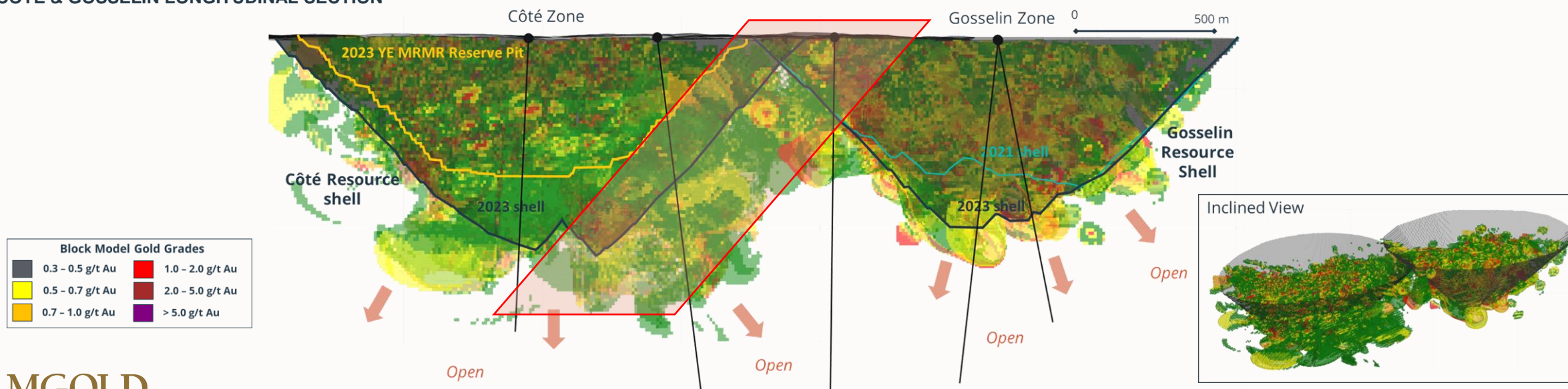
EXPANSION POTENTIAL INTO GOSSELIN ZONE

2024 drill plan of 40,400 m complete, **2025 drill plan of 45,000 m** targeting resource conversion of Gosselin, extensions and breccias at depth

Côte reserves are constrained by current permitted tailings capacity

Côte and Gosselin zones remain open at depth

CÔTÉ & GOSSELIN LONGITUDINAL SECTION



CÔTÉ GOLD PROJECT – MINERAL RESERVES & RESOURCES (2024)^{1,3}

Classification	Tonnes (millions)	Grade (g/t Au)	Contained (100%) (Moz Au)	Attributable Contained (Moz Au)
Côte Gold Deposit				
P&P Reserves	229,175	1.00	7,341	5,139
M&I Resources (<i>incl.</i>) ³	438,544	0.84	11,785	8,249
Inferred	60,362	0.61	1,177	824

Gosselin Deposit				
Indicated	161,300	0.85	4,420	3,094
Inferred	123,900	0.75	2,980	2,086

Côte Gold – Total				
P&P Reserves	229,175	1.00	7,341	5,139
M&I Resources (<i>incl.</i>) ³	599,844	0.84	16,205	11,343
Inferred	184,262	0.70	4,157	2,910

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Graeme Jennings, VP, Investor Relations
416-388-6883

TSX: IMG | NYSE: IAG | www.iamgold.com